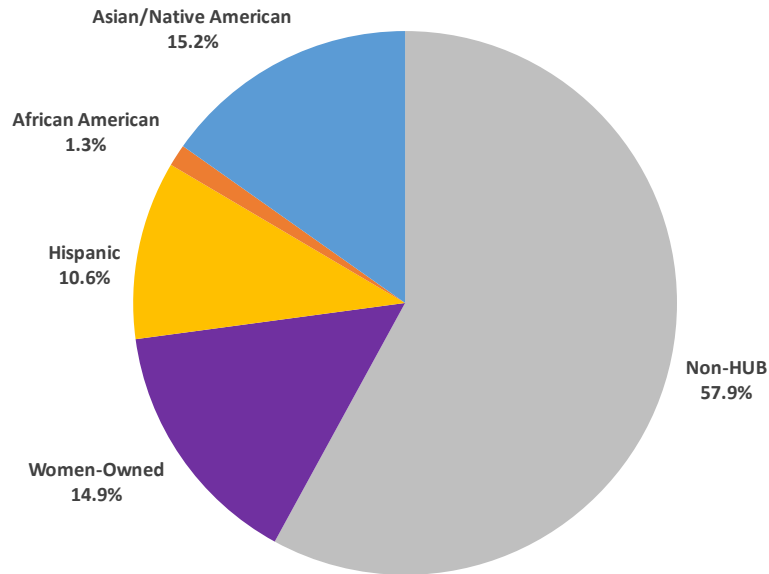


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF MARCH 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 392,458	\$ 378,793	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,553,436	\$ 4,386,347	15.2%	7.4%	7.8%
Hispanic	\$ 3,279,476	\$ 3,081,149	10.6%	9.4%	1.2%
Women-Owned	\$ 4,480,134	\$ 4,324,286	14.9%	9.8%	5.1%
HUB Total	\$ 12,705,504	\$ 12,170,574	42.1%	28.5%	13.6%
Non-HUB	\$ 17,932,365	\$ 16,763,732	57.9%	-	-
<b>Total</b>	<b>\$ 30,637,869</b>	<b>\$ 28,934,306</b>			

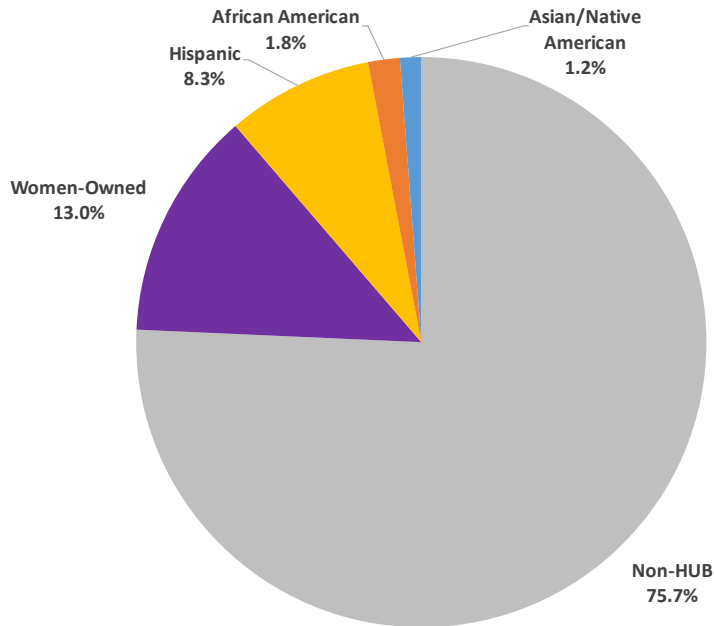
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF MARCH 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,141,901	\$ 3,093,886	1.2%	1.9%	-0.7%
Hispanic	\$ 22,477,934	\$ 21,612,357	8.3%	8.1%	0.2%
Women-Owned	\$ 35,460,768	\$ 34,024,309	13.0%	10.2%	2.8%
<b>HUB Total</b>	<b>\$ 65,826,631</b>	<b>\$ 63,476,578</b>	<b>24.3%</b>	<b>21.9%</b>	<b>2.4%</b>
Non-HUB	\$ 203,149,360	\$ 197,492,311	75.7%	-	-
<b>Total</b>	<b>\$ 268,975,991</b>	<b>\$ 260,968,890</b>		-	-

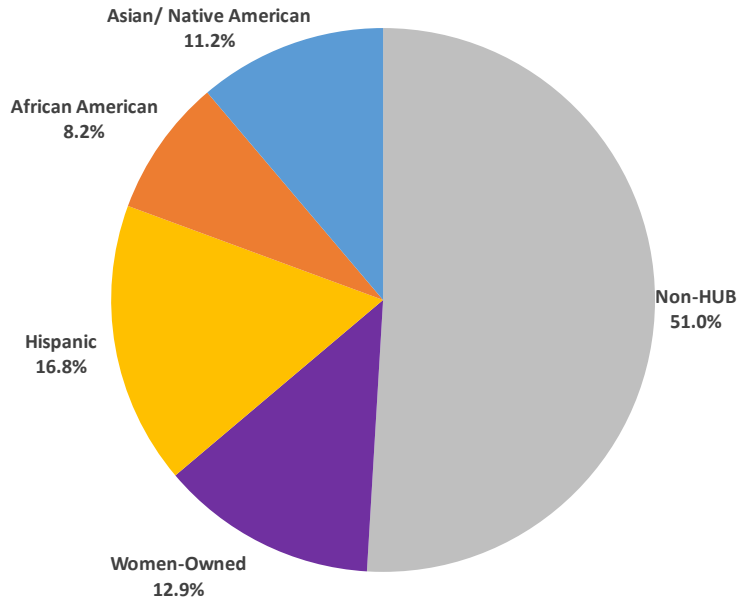
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF MARCH 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,365,179	\$ 2,610,088	8.2%	1.9%	6.3%
Asian/Native American	\$ 5,168,593	\$ 3,591,660	11.2%	7.4%	3.8%
Hispanic	\$ 7,115,190	\$ 5,380,447	16.8%	9.4%	7.4%
Women-Owned	\$ 6,249,591	\$ 4,117,871	12.9%	9.8%	3.1%
HUB Total	\$ 21,898,552	\$ 15,700,066	49.0%	28.5%	20.5%
Non-HUB	\$ 25,215,503	\$ 16,316,057	51.0%	-	-
<b>Total</b>	<b>\$ 47,114,055</b>	<b>\$ 32,016,122</b>			

Note: Numbers may not add due to rounding

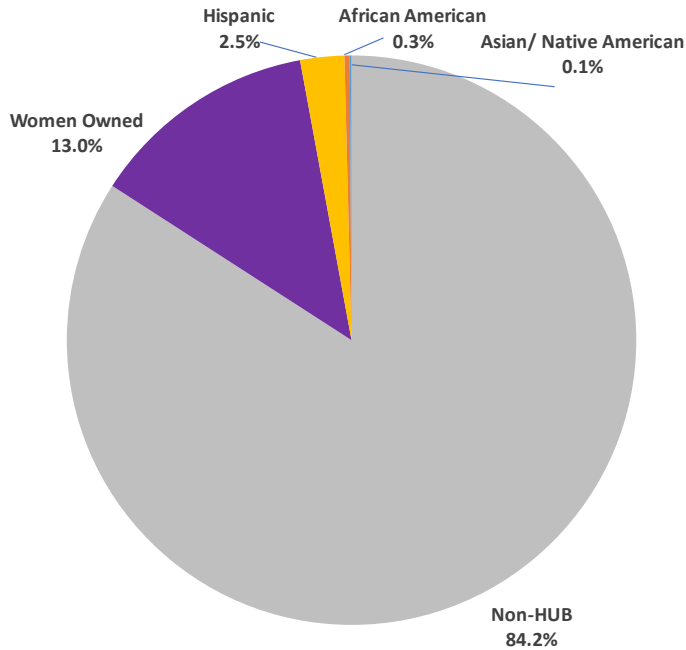
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 47,114,055	75.5%	51.3%

Goals: Less than 39% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH THE END OF MARCH 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 1,442,543	\$ 606,404	0.3%	1.7%	-1.4%
Asian/Native American	\$ 104,009	\$ 98,885	0.1%	1.9%	-1.8%
Hispanic	\$ 5,237,172	\$ 4,470,096	2.5%	8.1%	-5.6%
Women-Owned	\$ 40,685,856	\$ 23,532,722	13.0%	10.2%	2.8%
HUB Total	\$ 47,469,580	\$ 28,708,107	15.8%	21.9%	-6.1%
Non-HUB	\$ 316,258,081	\$ 152,724,024	84.2%	-	-
<b>Total</b>	<b>\$ 363,727,661</b>	<b>\$ 181,432,131</b>			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 363,727,661	41.3%	20.6%

Goals: Less than 5% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.