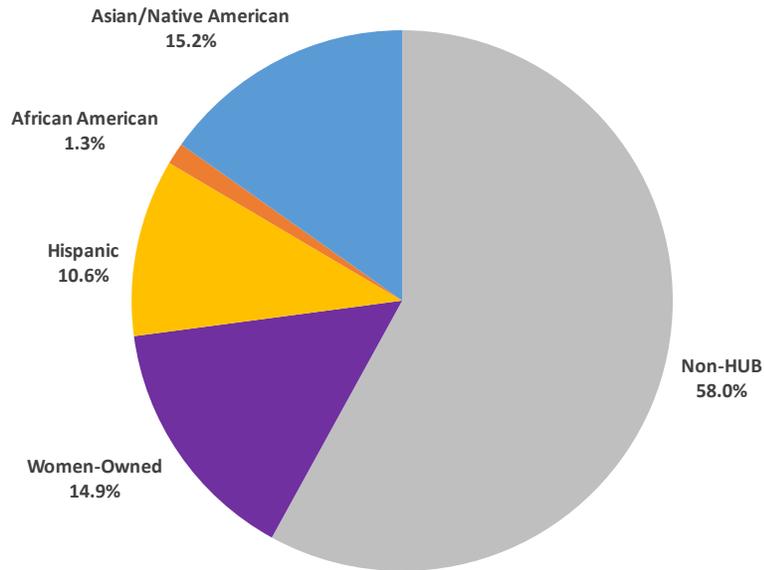


Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF APRIL 24, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 392,458	\$ 378,793	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,543,727	\$ 4,420,151	15.2%	7.4%	7.8%
Hispanic	\$ 3,289,680	\$ 3,091,598	10.6%	9.4%	1.2%
Women-Owned	\$ 4,486,125	\$ 4,340,286	14.9%	9.8%	5.1%
HUB Total	\$ 12,711,991	\$ 12,230,828	42.0%	28.5%	13.5%
Non-HUB	\$ 18,169,399	\$ 16,924,373	58.0%	-	-
Total	\$ 30,881,391	\$ 29,155,201			

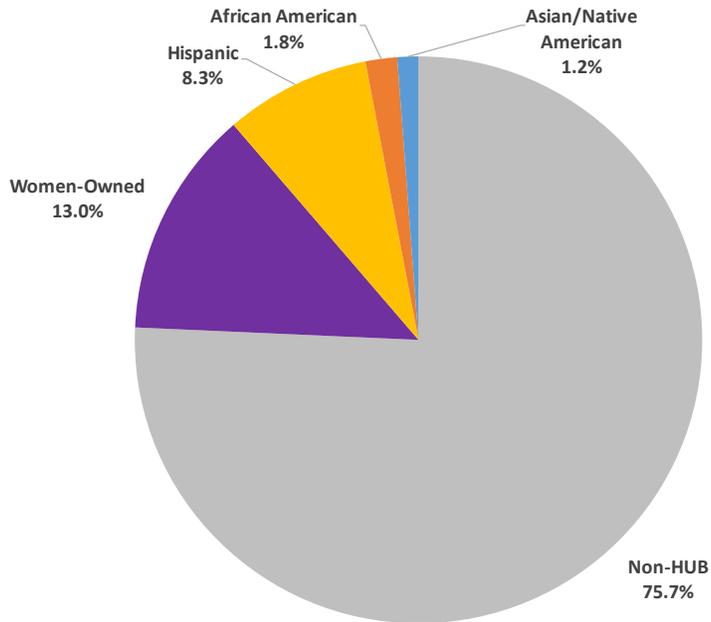
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH THE END OF APRIL 24, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,141,901	\$ 3,093,886	1.2%	1.9%	-0.7%
Hispanic	\$ 22,701,753	\$ 21,668,950	8.3%	8.1%	0.2%
Women-Owned	\$ 35,460,438	\$ 34,101,599	13.0%	10.2%	2.8%
HUB Total	\$ 66,050,120	\$ 63,610,462	24.3%	21.9%	2.4%
Non-HUB	\$ 202,970,810	\$ 197,848,041	75.7%	-	-
Total	\$ 269,020,930	\$ 261,458,503			

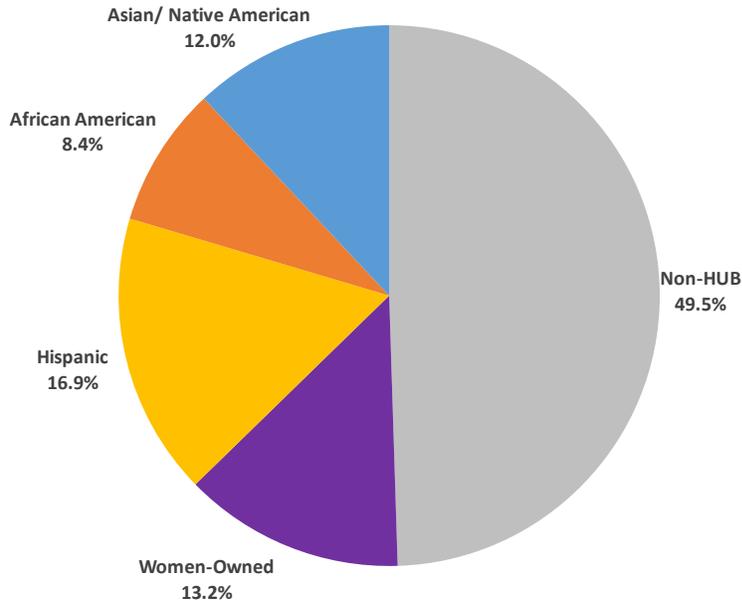
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH APRIL 24, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,463,679	\$ 2,796,115	8.4%	1.9%	6.5%
Asian/Native American	\$ 5,171,943	\$ 3,981,502	12.0%	7.4%	4.6%
Hispanic	\$ 7,124,390	\$ 5,626,450	16.9%	9.4%	7.5%
Women-Owned	\$ 6,284,657	\$ 4,379,478	13.2%	9.8%	3.4%
HUB Total	\$ 22,044,668	\$ 16,783,546	50.5%	28.5%	22.0%
Non-HUB	\$ 25,899,761	\$ 16,427,798	49.5%	-	-
Total	\$ 47,944,429	\$ 33,211,344			

Note: Numbers may not add due to rounding

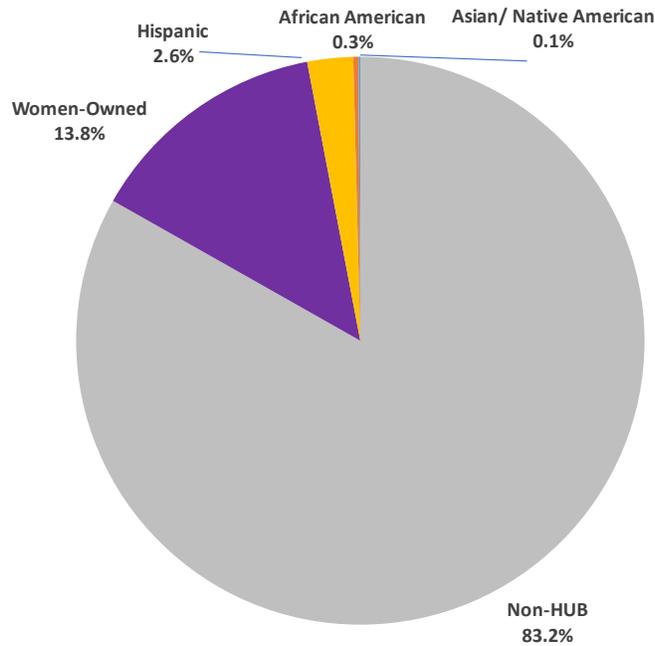
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 47,944,429	76.8%	53.2%

Goals: Less than 39% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH APRIL 24, 2020

Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 1,442,543	\$ 606,404	0.3%	1.7%	-1.4%
Asian/Native American	\$ 104,009	\$ 98,885	0.1%	1.9%	-1.8%
Hispanic	\$ 6,500,971	\$ 4,820,626	2.6%	8.1%	-5.5%
Women-Owned	\$ 41,903,514	\$ 25,416,126	13.8%	10.2%	3.6%
HUB Total	\$ 49,951,037	\$ 30,942,040	16.8%	21.9%	-5.1%
Non-HUB	\$ 356,005,211	\$ 153,153,469	83.2%	-	-
Total	\$ 405,956,248	\$ 184,095,509			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 405,956,248	46.1%	20.9%

Goals: Less than 5% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.