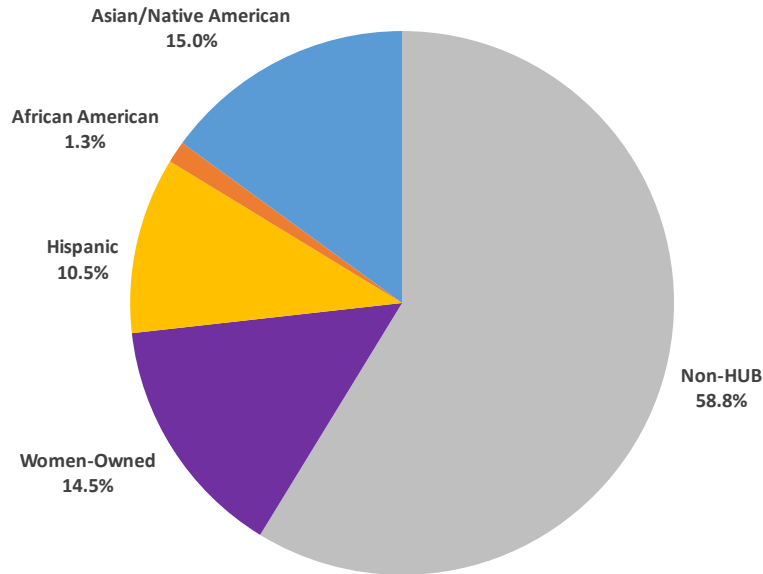


# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH OCTOBER 23, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 393,272	\$ 385,597	1.3%	1.9%	-0.6%
Asian/Native American	\$ 4,776,676	\$ 4,535,801	15.0%	7.4%	7.6%
Hispanic	\$ 3,269,068	\$ 3,181,240	10.5%	9.4%	1.1%
Women-Owned	\$ 4,522,775	\$ 4,402,015	14.5%	9.8%	4.7%
HUB Total	\$ 12,961,791	\$ 12,504,652	41.2%	28.5%	12.7%
Non-HUB	\$ 19,057,919	\$ 17,817,735	58.8%	-	-
<b>Total</b>	<b>\$ 32,019,710</b>	<b>\$ 30,322,387</b>			

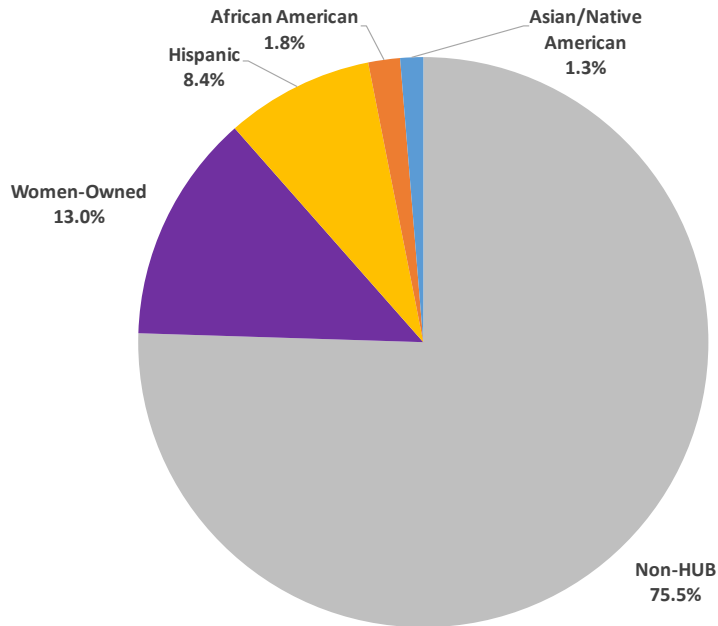
Note: Numbers may not add due to rounding

Goals: Approximately 90% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 10% of A/E projects.

# Historically Underutilized Business (HUB) Participation Report 2013 Bond Program

THROUGH OCTOBER 23, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,746,028	\$ 4,746,028	1.8%	1.7%	0.1%
Asian/Native American	\$ 3,440,271	\$ 3,437,048	1.3%	1.9%	-0.6%
Hispanic	\$ 23,114,452	\$ 22,457,549	8.4%	8.1%	0.3%
Women-Owned	\$ 35,864,710	\$ 34,905,266	13.0%	10.2%	2.8%
<b>HUB Total</b>	<b>\$ 67,165,460</b>	<b>\$ 65,545,890</b>	<b>24.5%</b>	<b>21.9%</b>	<b>2.6%</b>
Non-HUB	\$ 205,743,603	\$ 202,044,300	75.5%	-	-
<b>Total</b>	<b>\$ 272,909,063</b>	<b>\$ 267,590,190</b>			

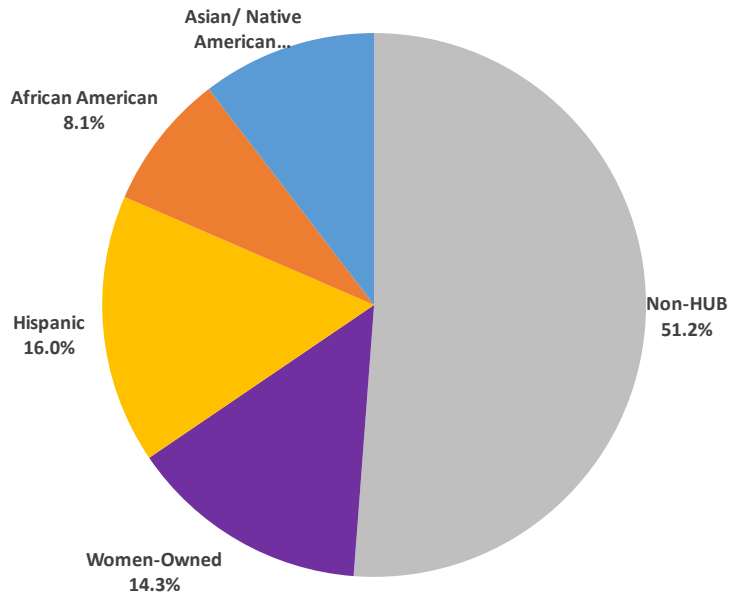
Note: Numbers may not add due to rounding

Goals: Approximately 75% of projects paid participation took place prior to the formal HUB Program implementation 11/15/2016; goals were set only on 25% of construction projects.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH OCTOBER 23, 2020

Architect/Engineering



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 3,589,550	\$ 3,307,295	8.1%	1.9%	6.2%
Asian/Native American	\$ 5,094,042	\$ 4,236,970	10.4%	7.4%	3.0%
Hispanic	\$ 7,511,055	\$ 6,540,008	16.0%	9.4%	6.6%
Women-Owned	\$ 7,107,036	\$ 5,821,356	14.3%	9.8%	4.5%
HUB Total	\$ 23,301,683	\$ 19,905,629	48.8%	28.5%	20.3%
Non-HUB	\$ 27,213,744	\$ 20,870,882	51.2%	-	-
<b>Total</b>	<b>\$ 50,515,428</b>	<b>\$ 40,776,511</b>			

Note: Numbers may not add due to rounding

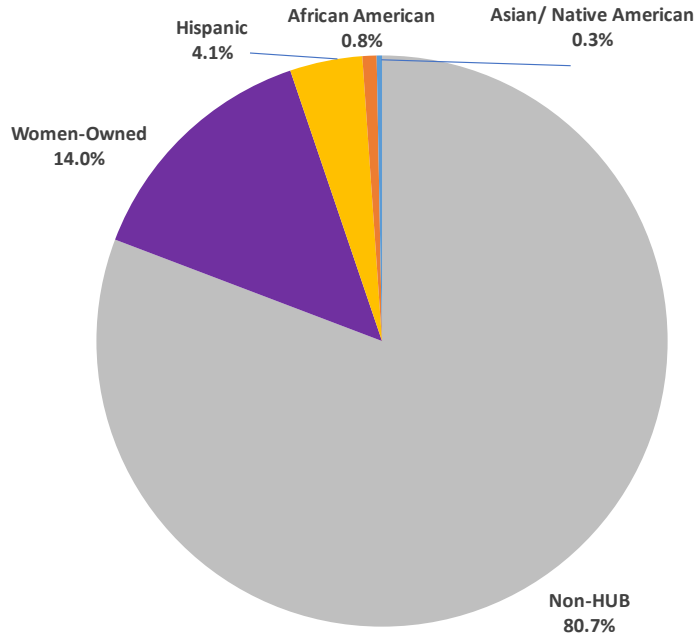
Forecasted Budget	Contracted	% Contracted	% Paid
\$ 62,434,000	\$ 50,515,428	80.9%	65.3%

Goals: Less than 55% of the forecasted budget has been paid. Goals are expected to be exceeded for all ethnic categories.

# Historically Underutilized Business (HUB) Participation Report 2017 Bond Program

THROUGH OCTOBER 23, 2020

## Construction



Category	Contracted Amount	Paid Amount	Paid Participation	Goal	Variance
African American	\$ 4,949,337	\$ 2,689,687	0.8%	1.7%	-0.9%
Asian/Native American	\$ 3,082,332	\$ 963,440	0.3%	1.9%	-1.6%
Hispanic	\$ 16,971,315	\$ 13,422,411	4.1%	8.1%	-4.0%
Women-Owned	\$ 62,604,121	\$ 45,806,590	14.0%	10.2%	3.8%
<b>HUB Total</b>	<b>\$ 87,607,104</b>	<b>\$ 62,882,128</b>	<b>19.3%</b>	<b>21.9%</b>	<b>-2.6%</b>
Non-HUB	\$ 434,417,193	\$ 263,179,784	80.7%	-	-
<b>Total</b>	<b>\$ 522,024,297</b>	<b>\$ 326,061,912</b>			

Note: Numbers may not add due to rounding

Forecasted Budget	Contracted	% Contracted	% Paid
\$ 880,078,000	\$ 522,024,297	59.3%	37.0%

Goals: Less than 25% of the forecasted budget has been paid. A/E Designs should be substantially completed prior to consultation commencing. Most construction is estimated to begin in early 2019.